



Supplementary Ministerial Mandate Letters – January 2021

Points of Interest for Real Property Institute of Canada Board Members

Introduction:

The Real Property Institute of Canada’s mission is to foster and enable professional development, knowledge exchange and lifelong learning across the federal government real property community. It tracks federal announcements and monitors developments to help inform its plans and programming to respond to the highest priority professional development needs of this federal community.

Summaries of “Points of Interest” from key federal documents are prepared for the Board of Directors. The most recent documents that were reviewed are the Supplementary Ministerial Mandate Letters issued by the Prime Minister on January 15, 2021. These mandate letters build on:

- Ministerial Mandate Letters issued on December 13, 2019 (RPIC Summary Annex A)
- Speech from the Throne 2020 (RPIC Summary Annex B)
- Fall Economic Statement 2020 (RPIC Summary Annex C)

For consistency and for easy reference, this report follows the format of the 2019 Ministerial Mandates Summary of Points of Interest (Annex A).

General - expectations in all letters:

- Continue making progress on the commitments laid out in 2019, while ensuring actions are centred on fighting the pandemic and building back better:
- Speech from the Throne 2020 and Fall Economic Statement 2020 - four main priorities continue
- Many commitments continue to require a sustained partnership with provincial, territorial and municipal governments, and Indigenous partners, communities and governments.
- Committed to moving forward along the shared path of reconciliation
- Must preserve Canada’s fiscal advantage and continue to be guided by values of sustainability and prudence
- While the pandemic is the top priority, climate change still threatens our health, economy, way of life and planet. Clean growth is the best way to create good jobs and power our long-term economic recovery.
- Pursue complementary partnerships and initiatives that will support the work to exceed the emissions reduction target, seize new market opportunities to create good jobs and prepare the country to adapt to the impacts of a changing climate.
- Apply Gender-based Analysis Plus (GBA+) in the decisions and consider public policies through an intersectional lens in order to address systemic inequities

Summary of points of interest by category and specific ministerial mandates – Lead Ministers (bold) and support:

1. *Real Property/Infrastructure:*

- **Deputy Prime Minister and Minister of Finance:**
 - Lead the Government's work to create over one million jobs, restoring employment to levels prior to the pandemic using a range of tools, including **direct investments in** the social sector and **infrastructure**, immediate training to quickly up-skill workers and incentives for employers to hire and retain workers.
Support: Minister of Infrastructure and Communities, Minister of Economic Development and Special Languages (includes leveraging expertise of the Regional Development Agencies), Minister of Employment, Workforce Development and Disability Inclusion, Minister of Innovation, Science and Industry, Minister of Families, Children and Social Development, Minister of Canadian Heritage
- **Minister of Agriculture and Agri-Food Canada**
 - Work with partners to identify opportunities to build more resilient water and irrigation infrastructure.
Support: Minister of Infrastructure and Communities (responsible for Infrastructure Bank)
- **Minister of Natural Resources**
 - Work with **Minister of Transport** to make zero-emissions vehicles more affordable while investing in more charging stations across the country, and ensure Canada is globally competitive in building zero-emissions vehicles and batteries.
Support: Minister of Innovation, Science and Industry
- **Minister of Infrastructure and Communities**
 - Work with the **Minister of Indigenous Services, the Minister of Families, Children and Social Development, the Minister of Northern Affairs and the Minister of Crown-Indigenous Relations** to continue to close the infrastructure gap in Indigenous communities, particularly with respect to affordable housing, working on a distinctions basis with First Nations, Inuit and the Métis Nation to accelerate the Government's 10-year commitment.
- **Minister of National Defence:**
 - Ensure the Canadian Armed Forces have the capabilities and equipment required to uphold their responsibilities through continued implementation of *Strong, Secure, Engaged*, including new procurement, continued investment in infrastructure improvement and planned funding increases.
- **Minister of Families, Children and Social Development**
 - Accelerate investments in shelters and transition housing through the National Housing Strategy.
Support: Minister for Women and Gender Equality and Rural Economic Development.
 - Add to the National Housing Strategy announced in 2017 by increasing investments to rapid housing in the short term and by developing new programs and partnering with not-for-profits and co-ops in the mid- to long-term.
- **Minister of Indigenous Services**
 - Fulfill our commitment to eliminate all long-term drinking water advisories on reserve, and make additional resiliency investments in alignment with community priorities to ensure all First Nations communities have access to clean drinking water for generations to come.
- **Minister of Transport**
 - work with the **Deputy Prime Minister and Minister of Finance, the Minister of Innovation, Science and Industry and the Minister of Economic Development and Official Languages** on measures for the air travel sector that: includes but is not limited to - promote Canada's green and innovative aerospace sector, sustain regional air infrastructure, support regional economic development and enable growth in other key sectors. **Support:** Special Representative for the Prairies.

2. *Infrastructure Funding/Investments:*

- **Minister of Infrastructure and Communities**
 - As part of Canada's climate plan, deliver affordable, active and zero-emissions transit options, and provide permanent transit funding.
- **Minister of Natural Resources Canada**
 - Work with the **Minister of Innovation, Science and Industry, the Minister of Environment and Climate Change and the Minister of Transport**, to implement the Net-Zero Accelerator Fund in continuing to support our manufacturing, transportation, natural resource and energy sectors as they work to transform to meet a net-zero future **Support:** Special Representative for the Prairies

- **Minister of Economic Development and Special Languages**
 - In collaboration with provinces and territories, increase investments in educational and community infrastructure for institutions supporting official language minority communities
- **Minister of Infrastructure and Communities (responsible for Infrastructure Bank)**
 - Support the **Minister for Women and Gender Equality and Rural Economic Development** to accelerate the connectivity timelines and ambitions of the Universal Broadband Fund to ensure that all Canadians have access to high-speed internet.
 - Work with the **Minister of Natural Resources, the Minister of Innovation, Science and Industry, the Minister of Economic Development and Official Languages and the Minister of Northern Affairs** to move forward with investments in large-scale building retrofits and clean power. This will include advancing projects like the Atlantic Loop initiative that will connect surplus clean power to regions transitioning away from coal, and supporting investments in renewable energy, energy efficiency, energy storage and next-generation clean energy and technology solutions, including in Indigenous communities.

3. *Climate Change Plan/Environment/Conservation* (commitments not included in Infrastructure or Infrastructure Funding above)

- **Deputy Prime Minister and Minister of Finance**
 - Continue putting a price on pollution.
Support: Minister of Environment and Climate Change
 - Move forward with tax policies that support clean energy transition, advancing policy work on border carbon adjustments.
 - Make Canada a world leader in clean technology, cut tax rates by 50 per cent for companies that develop and manufacture zero-emission technology.
- **Minister of Infrastructure and Communities:**
 - Conduct Canada’s first-ever national infrastructure assessment to help identify needs and priorities in the built environment and undertake long-term planning toward a net-zero emissions future.
 - Work with the **Minister of Environment and Climate Change, the Minister of Public Safety and Emergency Preparedness and the Minister of Natural Resources**, to develop a national climate change adaptation strategy and invest in reducing the impact of climate-related disasters, like floods and wildfires, to make communities safer and more resilient. This includes leveraging proposals received for the Disaster Mitigation and Adaptation Fund to accelerate this work.
Support: Special Representative for the Prairies
 - Work with the **Minister of Environment and Climate Change**, and with municipalities, provinces and territories and Indigenous Peoples, to expand urban parks to increase Canadians’ access to green spaces. This includes investing in natural infrastructure and building cycling and walking paths.
- **President of the Treasury Board:**
 - Work with the **Minister of Public Services and Procurement** to coordinate and advance federal emissions reduction, resiliency and greening government initiatives aligned with the Greening Government Strategy to ensure the Government of Canada leads by example when it comes to building a climate-resilient economy.
 - Work with the **Minister of Environment and Climate Change** to apply a climate lens to all government decision-making and reduce greenhouse gas emissions from government operations by 40 per cent by 2025, and to net-zero by 2050.
- **Minister of Environment and Climate Change**
 - In close collaboration with all colleagues, implement the government-wide climate plan to exceed Canada’s 2030 climate goal, *A Healthy Environment and a Healthy Economy*. Work with provinces and territories, Indigenous Peoples and stakeholders on advancing climate action.
- **Minister of Agriculture and Agri-Food Canada**
 - Support the efforts of farmers and ranchers to reduce emissions and build resilience as key partners in the fight against climate change.
Support: Minister of Environment and Climate Change
- **Minister of Natural Resources**
 - Work with the **Minister of Transport** to make zero-emissions vehicles more affordable while investing in more charging stations across the country, and ensure Canada is globally competitive building zero-emissions vehicles and batteries.
Support: Minister of Innovation, Science and Industry.

- Work with the **Minister of Infrastructure and Communities and the Minister of Innovation, Science and Industry**, to support investments in renewable energy, energy efficiency, energy storage and next-generation clean energy and technology solutions, including in Indigenous communities.
Support: Special Representative for the Prairies, Minister of Agriculture and Agri-Food,
 - Work with the **Minister of Environment and Climate Change** to operationalize our plan to use nature-based solutions to fight climate change and stop biodiversity loss, including by planting two billion trees.
Support: Minister of Agriculture
 - Work with **Minister of Agriculture and Agri-Food** to support the efforts of foresters to reduce emissions and build resilience as key partners in the fight against climate change.
Support: Minister of Environment and Climate Change
 - Work with the **Minister of Public Safety and Emergency Preparedness, the Minister of Infrastructure and Communities and the Minister of Environment and Climate Change** to develop a national climate change adaptation strategy and invest in reducing the impact of climate-related disasters, such as floods and wildfires, to make communities safer and more resilient.
Support: Special Representative for the Prairies
- **Minister of Fisheries, Oceans and the Canadian Coast Guard**
 - Continue to develop a comprehensive blue economy strategy while advancing reconciliation and conservation objectives.
Support: Minister of Natural Resources, Minister of Crown and Indigenous Affairs, Minister of Small Business, Export Promotion and International Trade, Minister of Northern Affairs
 - Work in close collaboration with relevant ministers, as well as with First Nations, provincial and territorial authorities, fishing and stewardship organizations and implicated communities across the Pacific Region to bring forward a Pacific Salmon Strategy and deliver on our commitment to conserve and protect wild Pacific salmon and their habitats and ecosystems.
 - **Minister of Northern Affairs**
 - Continue to lead efforts to support territorial planning for hydroelectricity projects and other forms of renewable energy (e.g., wind and solar) and to invest in renewable, sustainable and affordable sources of energy.
Support: Minister of Economic Development and Official Languages
 - **Special Representative for the Prairies**
 - Contribute to regional efforts to advance Canada’s climate plan.

4. *Crown-Indigenous Relations (not included in Infrastructure or Climate Change)*

- **Minister of Families, Children and Social Development**
 - Work to increase access to affordable housing for Indigenous Peoples and northern communities.
Support: Minister of Indigenous Services, the Minister of Northern Affairs and the Minister of Crown-Indigenous Relations
- **Minister of Indigenous Services**
 - Work with the **Minister of Crown-Indigenous Relations** to support additional capacity-building for First Nations, Inuit and the Métis Nation.

5. *Procurement*

- **Minister of Public Services and Procurement**
 - Work with the **President of the Treasury Board** to develop government-wide initiatives to increase the diversity of bidders on government contracts, including small businesses and businesses led by Indigenous Peoples, Black and racialized Canadians, women, LGBTQ2 Canadians and other underrepresented groups.

6. *Digital Government*

- **Minister of Digital Government**
 - Lead the implementation of generational investments to update and replace outdated IT systems and modernize the way government delivers benefits and services to Canadians.
Support: President of the Treasury Board and the Minister of Public Services and Procurement, as well as other service delivery ministers to identify and execute priority projects.

7. Governance/New Agencies/Centres

- **President of the Treasury Board**
 - Work in close collaboration with colleagues across Government and the Clerk of the Privy Council to establish a Centre for Diversity to provide leadership and support to departments and agencies in the federal public service in achieving a representative and inclusive Public Service.
- **Minister of Environment and Climate Change**
 - Continue work to create a new Canada Water Agency to keep our water safe, clean and well-managed.
Support: Minister of Agriculture and Agri-Food Canada; Minister of Natural Resources, Special Representative for the Prairies

8. Legislation

- **Minister of Economic Development and Official Languages**
 - Table legislation in 2021 to modernize and reinforce the *Official Languages Act* and enhance supporting policies and program.
 - Work to improve oversight and government-wide coordination of the implementation of the *Official Languages Act*.
Support: President of Treasury Board
- **Minister of Labour**
 - Launch a review of the Employment Equity Act to advance work on equity, diversity and inclusion for women, LGBTQ2 Canadians, Indigenous Peoples, Black and racialized Canadians, persons with disabilities and other underrepresented groups.
Support: Minister of Diversity and Inclusion and Youth, President of the Treasury Board.
- **Minister of Environment and Climate Change**
 - Legislate Canada's goal of net-zero emissions by 2050.

9. The Public Service, RCMP and National Defence

- **President of the Treasury Board:**
 - Work with the **Minister of Public Services and Procurement and the Minister of Digital Government** to explore enhanced flexibility in working arrangements for federal public servants.
 - Support the **Prime Minister and the Clerk of the Privy Council** to develop and implement an action plan to increase the representation of women, Black and racialized Canadians, persons with disabilities, Indigenous Peoples and LGBTQ2 Canadians in hiring, appointments and leadership development within the Public Service. Work with others: **Minister of Diversity and Inclusion and Youth and the Minister for Women and Gender Equality and Rural Economic Development**
 - Explore possible amendments to the *Public Service Employment Act* to make the Public Service more inclusive.
Support: President of the Privy Council and Minister of Intergovernmental Affairs (Minister responsible for the Public Service Commission)
 - Improve the collection, use and publication of disaggregated data as a basis of measuring and tracking progress on increasing diversity in the Public Service.
 - Build a whole-of-government approach for the better collection, analysis and availability of disaggregated data.
Support: Minister of Diversity and Inclusion and Youth.
- **Minister of National Defence**
 - Continue to improve support for the members of the Canadian Armed Forces and civilian employees of the Department of National Defence to ensure a workplace characterized by professionalism, inclusion and valuing diversity.
- **Minister for Women, Gender Equality and Rural Development**
 - Work with the **Minister of Diversity and Inclusion and Youth** on a process of evaluating Gender-based Analysis Plus (GBA+) with the goal of enhancing the framing and parameters of this analytical tool, and with particular attention to the intersectional analysis of race, indigeneity, disability and sexual identity, among other characteristics.
Support: Minister of Middle Class Prosperity and Associate Minister of Finance and the Minister of Employment, Workforce Development and Disability Inclusion.

- **Minister of Public Safety and Emergency Preparedness**

- Implement a comprehensive plan to make the Royal Canadian Mounted Police a safe, healthy and supportive work environment for all employees and to address toxic workplace cultures, systemic discrimination and harassment.

Support: Minister for Women, Gender Equality and Rural Development

Attachments:

- Ministerial Mandate Letters issued on December 13, 2019 (RPIC Summary Annex A)
- Speech from the Throne 2020 (RPIC Summary Annex B)
- Fall Economic Statement 2020 (RPIC Summary Annex C)

Note: this summary of points of interests for the Real Property Community includes direct excerpts from the 2021 Supplementary Ministerial Mandate letters. The purpose is to provide the Real Property Institute of Canada Board of Directors with information about priorities and mandates related to the work of the real property profession in the federal government. It will help inform the development of future programming to respond to the changing needs of the Real Property Community.