

Real Property National Workshop / Atelier national de biens immobiliers

Wednesday, Oct 25: Rideau Canal Atrium

08:00 AM - 05:00 PM

Check In/Registration

Enregistrement/Inscription

Rideau Canal Atrium

Wednesday, Oct 25: Parliament Foyer

08:00 AM - 09:00 AM

Breakfast

Petit déjeuner

Parliament Foyer

Wednesday, Oct 25: Canada Hall 1 & 2

09:00 AM - 10:00 AM

Opening Remarks & Opening Plenary: The Geographic Approach to Business Intelligence

Discours d'ouverture & Ouverture de la séance plénière : Renforcer les décisions en matière d'infrastructures fédérales grâce aux données spatiales

Canada Hall 1 & 2

Lexxi Clement

Defence Account Manager, Esri Canada

Mathieu Primeau

Snr Cust Success Mgr - FedGov, Esri Canada

Rob Santos

Director, Public Works, Esri Canada

The Geographic Approach to Business Intelligence in Real Property Management Join Mathieu, Lexxi and Rob from Esri Canada in an exploration of the critical role of spatial data in providing business intelligence in federal real property domains. The presentation will focus on the critical importance of digital twins as geographic system of records for driving business engagements and insights related to asset management. Not only do our communities need to know what assets they have, where they are, and their condition, but they also need to be able to seamlessly connect this data to their other systems of work, AND start ...

Wednesday, Oct 25: Parliament Foyer

10:00 AM - 10:25 AM

Break and Exhibit Hall w/ Refreshments

Pause et salle d'exposition avec rafraîchissements

Parliament Foyer

Wednesday, Oct 25: Room 205-206

10:25 AM - 11:05 AM

A Data Layer Approach to Portfolio Planning: Partnering with the Federal Science Community

Une approche de la planification du portefeuille basée sur la couche de données : Partenariat avec la communauté scientifique fédérale

Room 205-206

Policies to Strategies

Martin Mihowich

Senior Director, Laboratories Canada, Public Services and Procurement Canada

Laboratories Canada is developing a portfolio strategy for federal Science and Technology (S&T) assets, built upon on a systematic and holistic process for whole portfolio analysis. By collecting and evaluating key performance indicators developed specifically for science spaces across all assets in a portfolio, this approach enables evidence-based decision-making, increasing transparency and opportunities for collaboration through comprehensive investment planning. Based on collected portfolio data, multiple programs of work will also be presented for use by the federal Science community. Maximizing value and minimizing waste across assets promotes a leaner, more efficient portfolio that will enable footprint and carbon reductions not ...

Wednesday, Oct 25: Room 213-215

10:25 AM - 11:05 AM

What's Next? Construction Insights for Ageing Portfolios

Room 213-215

Strategies to Plans

Stephen Montgomery

Sustainability Specialist, PCL Constructors Canada Inc.

Federal programs cannot exist without real property infrastructure to support them. As such, Canada's climate goals have placed new and urgent demands on departments and agencies across the nation. How can these groups address the age, health, carbon, and energy goals set before them? What are the components of a get-started plan? The last decade has seen much time and effort dedicated to audits and Carbon Roadmaps for real estate portfolios. These plans generally assess current energy use and frame a loose design plan to address key concerns for resiliency, interior health, energy efficiency, and carbon production. With 2030 and ...

Wednesday, Oct 25: Room 207-208

10:25 AM - 11:05 AM

Influencing and Developing Alternative Paths to Major Capital Construction

Room 207-208

Plans to Projects

Ana Stuermer

Chief Urban Planner, DRPPP/PP

Irv Marucej

Senior Urban Planner, Department of National Defence

Stephanie Morris

Project Manager, DND - Meaford PMO

While resorting to major capital construction is often a default reaction, there are other real property solutions that also address larger portfolio needs. This presentation will provide an overview of approaches to meet major capital needs without resorting to the major capital programme. Amongst other real property options, we will discuss: 1. Leasing. The long term Real Property analysis that informed and, at times, contradicted the operational preference and how such conflicts can to be resolved. 2. Scoping. The approach taken by department RP professionals to de- or re-scope projects in order to fit within minor capital programmes. 3. New ...

Wednesday, Oct 25: Room 214

10:25 AM - 11:05 AM

Data Visualization for Real Property Decision Making: Take Your Dashboard to the Next Level.

Room 214

Projects to Operations

Scott Ship

Senior Advisor Real Property Business Intelligence and Data Analytics, National Defence

How we present information matters. Well constructed reports help us quickly understand complex issues. Poorly organized reports can lead to misleading inferences and misunderstanding. Do your dashboards have a clear message that helps decision makers make decisions? This presentation demonstrates how you can use data visualization techniques to support real property decision making.

Wednesday, Oct 25: Room 205-206

11:20 AM - 12:00 PM

Public Policies in the Private Sector: Understanding the DNA of Commercial Real Estate Industry for Successful Policy Implementation

Room 205-206

Policies to Strategies

Bala Gnanam

VP - Sustainability, Advocacy & Stakeholder Relations, Building Owners and Managers Association of Canada (BOMA Canada)

Public policies play a pivotal role in shaping a country's economic and social landscape. However, effective policy implementation often requires collaboration with the private sector, as it possesses the resources, expertise, and operational capabilities necessary to translate policies into tangible outcomes. This presentation aims to provide government policy makers with a comprehensive understanding of the critical role of Commercial Real Estate (CRE) industry in successful policy implementation. The presentation will begin by highlighting the increasing interdependence between the public and private sectors and how this relationship can be leveraged to maximize policy impact. It will emphasize the importance of recognizing ...

Wednesday, Oct 25: Room 213-215

11:20 AM - 12:00 PM

DFO's Real Property Information Management System Dashboard: Illustrating Information, Improving Insight

Tableau de bord du système de gestion de l'information sur les biens immobiliers du MPO : illustrer l'information et améliorer les connaissances

Room 213-215

Strategies to Plans

Bill Varvaris

Director General, Real Property and Environmental Management, Government of Canada

Christian Jalbert

Senior RP Business & Information Management Analyst, DFO

Elory Bruce

Real Property Analyst, Fisheries and Oceans Canada (DFO)

The Real Property & Environmental Management (RPEM) directorate at Fisheries and Oceans Canada (DFO) made improvement of its real property data a priority several years ago. The organization created a Real Property Information Management System Centre of Expertise in its national office and added a Real Property Information Management System Coordinator in each of its six regions. It began in earnest to validate, update and bolster the data for its 1,400 sites. At the same time, it began to critically analyze the data so that it could be used to support planning, reporting, and decision-making. The data clean up and ...

Wednesday, Oct 25: Room 207-208

11:20 AM - 12:00 PM

Integrated Project Controls: Exploring the Characteristics, Benefits and Challenges of Earned Value Management

Contrôles de projets intégrés : Explorer les caractéristiques, les avantages et les défis de la gestion de la valeur acquise (Earned Value Management [EVM])

Room 207-208

Plans to Projects

Jenna Wood

Managing Principal, Colliers Project Leaders

Olga Andrushchenko

Principal, Colliers Project Leaders

Every capital project has its challenges and risks. This is especially true for complex, multi-year, \$100M+ real property and infrastructure developments. These projects have multiple stakeholders, higher risks and are exposed to public scrutiny. Additionally, these projects are closely interconnected with larger portfolio management mandates. Large projects require additional adherence to the latest treasury board policies and directives, which outline that risk management should, "achieve a balance between the level of risk responses and established controls and support for flexibility and innovation to improve performance and outcomes." Join this workshop to explore how project controls processes and methods – such as ...

Wednesday, Oct 25: Room 214

11:20 AM - 12:00 PM

Decarbonization Accelerators: Technology, Applications and Case Studies of High-Temperature Heat Pumps

Room 214

Projects to Operations

Frederic Genest

Research Engineer, Natural Resources Canada, CanmetENERGY

Nicholas Ebbs

Senior Sustainability Consultant, Stantec

Philippe Simard

Research Engineer, Natural Resources Canada, CanmetENERGY

Heat pumps are identified as a major technology for decarbonizing of space heating within the federal portfolio and abroad. However, the limited supply temperature of traditional heat pumps mean that buildings must generally undergo a major retrofit of their heating systems to maximize the benefits of the technology or, in many cases, to even be able to use it. Such retrofits are typically faced with significant constraints slowing down or preventing projects execution: limited budgets for sizeable retrofit works, overbooked design and construction services, length of retrofit works and operational disruptions in occupied buildings. High-temperature heat pumps (HTHP) can provide ...

Wednesday, Oct 25: Canada Hall 1 & 2

12:00 PM - 01:45 PM

Awards Lunch

Dîner de remise des prix

Canada Hall 1 & 2

John Hannaford

Roch Huppé

Recognizing and celebrating excellence in the Real Property community, this luncheon event is not one to miss. Led by RPIC President Jean-Francois Robert, MC Rob Chambers, and Elizabeth Tough 1st Vice-President, the ceremony will also feature remarks from the newly appointed Clerk of the Privy Council, John F.G. Hannaford, and Roch Huppé the Comptroller General of Canada.–Reconnaissant et célébrant l'excellence dans la communauté des biens immobiliers, ce dîner est un événement à ne pas manquer. Dirigée par le président de l'IBIC, Jean-François Robert, le maître de cérémonie, Rob Chambers, et la première vice-présidente, Elizabeth Tough, la cérémonie comprendra également des ...

Wednesday, Oct 25: Room 205-206

01:45 PM - 02:30 PM

Laying the Foundation: Library and Archives Canada's Evolution as an RP Custodian

Room 205-206

Policies to Strategies

Benoît Frenette

a/Director, Strategic Portfolio Planning, Library and Archives Canada

Katharine Cornfield

President, Change Group Ltd.

Scott Hamilton

Director General (retired), Real Property at Library and Archives Canada, Library and Archives Canada

In 2016, Library and Archives Canada (LAC) underwent a metamorphosis as it transitioned from a tenant organization to a federal custodian of real property. In assuming custodian responsibilities for a portfolio of six special purpose facilities, LAC needed to identify and address several critical competency and capacity gaps and develop a more strategic, portfolio-oriented view of real property management. During its first seven years as a custodian LAC has undertaken two of the largest public sector capital construction projects in Canada. These include the new Preservation Storage Facility, the first net-zero carbon building designed to meet Canada's Greening Government Strategy ...

Wednesday, Oct 25: Room 213-215

01:45 PM - 02:30 PM

Sharpening the Vision: Leveraging Data as a Platform for Change

Préciser la vision : exploiter les données comme plateforme de changement

Room 213-215

Strategies to Plans

David Wood

Director Portfolio Planning, NRCan

Nerys Parry

Practice Lead, Business and Portfolio Strategy, Tiree

Trisha Rosenbaum

National Strategic Planning Manager, Portfolio Planning, Real Property Division, NRCan

Natural Resources Canada is the 3rd largest federal Science and Technology custodian in terms of floor area (m2). The department manages a diverse portfolio that includes remote field stations, advanced laboratory complexes, forestry centres and experimental mining centres, along with seismic and geomagnetic stations and observatories, satellite stations and more. Like many federal custodians, NRCan's existing asset base is rapidly deteriorating and becoming unaffordable. With NRCan's role in supporting Canada's transition to a sustainable natural resource economy growing, the department was facing the significant challenge of responding to the TBS Fixed Asset Review (FAR) recommendations to manage its ageing real property ...

Wednesday, Oct 25: Room 207-208

01:45 PM - 02:30 PM

Integrating Cost and Carbon in Construction: A Pathway to Support Canada's Greening Government Targets

Intégrer les coûts et le carbone dans la construction : une voie à suivre pour appuyer les cibles du Canada en matière d'écologisation du gouvernement

Room 207-208

Plans to Projects

Helen Harvey

Associate Director, Sustainability Net Zero Canada, Turner & Townsend

Canada's 'Greening Government Strategy' lays out the objectives the federal government must achieve to have a Net-Zero and climate-resilient real property portfolio by 2050. Supporting these targets is a new standard on embodied carbon in construction, which already applies to projects larger than \$10m, and, by 31 December 2024, to all projects greater than \$5m. These standards require departments to select project options which will both have lowest overall cost and lower greenhouse gas (GHG) emissions. Departments will need to translate these policy and strategy documents across their portfolio and projects at pace if they are to meet these objectives. ...

Wednesday, Oct 25: Room 214

01:45 PM - 02:30 PM

Incorporating Smart Building Technology into Canadian Forces Bases to Meet Energy and Emissions Targets

Intégration de la technologie des bâtiments intelligents dans les bases des Forces canadiennes pour atteindre les objectifs en matière d'énergie et d'émissions

Room 214

Projects to Operations

Aaron Hicken

Controls Solution Specialist, Black & McDonald Limited

Kelly Christensen

Manager, Strategy & Pursuits, Black & McDonald Limited

This presentation will discuss the project design, implementation and outcomes of a pilot real-time energy and emissions monitoring system installed at a base within the DND portfolio. The scope of this project was to be aligned with the Greening Government Strategy and DND's Energy and Environment strategy. In early 2023, B&M was contracted to implement remote data acquisition of approximately 25 facilities on base at one of the Canadian Forces Bases as a pilot solution. The project involved installation of secure cellular router networks to permit one-way data uploads of existing energy meters (electrical & natural gas) for analyzing via ...

Wednesday, Oct 25: Room 205-206

02:45 PM - 03:30 PM

What comes next? Improving the Breadth and Depth of Indigenous Integration in Federal Capital Projects

Et après? Comment mieux intégrer les Autochtones aux projets d'investissement fédéraux et voir plus loin.

Room 205-206

Policies to Strategies

Jensen Metchie

Principal, Colliers Project Leaders

Peter Crain

Principal, Colliers Project Leaders

When discussions around Indigenous reconciliation began in 1998, the idea of including socio-economic benefits for Indigenous groups into capital project outcomes was dismissed by many as "all too difficult." In retrospect, it's clear that assessment was premature. Canada has seen tremendous growth in this domain. Federal departments have moved beyond the conventional approach of implementing "set asides" and toward the idea of an Indigenous Procurement Plan with targets for regular and routine investments integrated into project planning considerations. Today, project teams are tasked with meeting a 5% target for Indigenous investment, of which many departments are exceeding on a regular basis. That's ...

Wednesday, Oct 25: Room 213-215

02:45 PM - 03:30 PM

Parks Canada Agency: Framework for the Effective Delivery of Maintenance Service

Agence Parcs Canada - Cadre pour la prestation efficace des services d'entretien

Room 213-215

Strategies to Plans

Ken Marlow

Trent-Severn Waterway Asset Manager, Parks Canada

Ryan Woodhouse

Team Lead - Strategic Advisory, Associated Engineering

Travis Wert

Alberta Region Real Property Management Advisor, Parks Canada Agency

Parks Canada Agency (PCA) has a portfolio of approximately 18,000 assets from coast to coast to coast. Located in some of the most remote regions of the country to some of the most popular, PCA faces a wide variety of unique challenges to the provision of service and asset maintenance. Working with Associated Engineering, PCA developed a Service Delivery Framework which describes strategies and opportunities for providing a service in this challenging context and is scalable with government priorities and the economic environment. The Service Delivery Framework focuses on five example field units. The challenges and opportunities experienced by these ...

Wednesday, Oct 25: Room 207-208

02:45 PM - 03:30 PM

From trailing to leading; the effective use of data to influence and accelerate the modernization of NRCan workplace

Room 207-208

Plans to Projects

Jonathan Bordage

National Real Property Manager, Natural Resources Canada

Paula Urra

Director, RNCAN

Description to come.

Wednesday, Oct 25: Room 214

02:45 PM - 03:30 PM

Advancing GIS to Modernize Mapping Information

Améliorer les SIG pour moderniser l'information cartographique

Room 214

Projects to Operations

Len Vaisanen

Director of Operational Support, Public Services and Procurement Canada - SPIB

Matthew Anderson

GIS Technician, Public Services and Procurement Canada - SPIB

Science and Parliamentary Infrastructure Branch (SPIB) of Public Services and Procurement Canada are owner operators of some of Canada's most historic buildings including Parliament Hill. Over the past year SPIB has launched a modernization of its Geographic Information Systems (GIS) program. This included moving to more robust platforms for development, exploring new ways in visualising data (from simple 2D maps to 3D), transferring existing products to more dynamic models, and development of a new GIS Hub Application. During this workshop we will discuss our two year journey including some early lessons learned, such as the importance of proper data management. ...

Wednesday, Oct 25: Parliament Foyer

03:30 PM - 04:00 PM

Break and Exhibit Hall w/ Refreshments

Pause et salle d'exposition avec rafraîchissements

Parliament Foyer

Wednesday, Oct 25: Room 205-206

04:00 PM - 04:45 PM

Strategic Foundations - Crafting Effective Real Property Portfolio Strategies

Fondation Stratégique - Conception de Stratégies de Portefeuille Immobilier Efficaces

Room 205-206

Policies to Strategies

Natalie Avoledo

Manager - NEMO, Canadian Food Inspection Agency

Paul Knowlton

Sr Vice President, Real Property Advisory Services, Tiree Facility Solutions Inc (Tiree)

Federal custodial departments are at the forefront of a transformative period, driven by the recommendations from the Horizontal Fixed Asset Review. But what makes for a successful portfolio strategy? And how can we adapt and integrate best practices to address the unique challenges of creating federal portfolio strategies? To address these crucial inquiries, Paul Knowlton of Tiree and Natalie Avoledo of the Canadian Food Inspection Agency will discuss approaches employed in crafting portfolio strategies, touching upon the essential components that underscore a comprehensive portfolio strategy and emphasizing the distinctive considerations and challenges federal custodial departments face as well as lessons learned ...

Wednesday, Oct 25: Room 213-215

04:00 PM - 04:45 PM

Achieving Data Integrity and Collaboration for Real Property Strategic Planning

Room 213-215

Strategies to Plans

Heather Budden

Senior Manager, Real Property, Employment Social Development Canada

Kimberley Marhoum

Senior Manager, Employment and Social Development Canada

Wayne Liko

Managing Partner, Horizant Solutions

As one of the Federal Governments largest departments, when hybrid work was implemented, ESDC leveraged the data from its real property information system to inform strategic planning. ESDC had been using the Archibus enterprise solution for several years, and with hybrid work now a core part of the public service, information and reports on how office and real property space was and is being used, empowered decision makers to evaluate and adjust corporate strategy around space performance. ESDC uses real property data on space, and portfolio utilization as the foundation for informed decision making, to optimize the portfolio. This includes ...

Wednesday, Oct 25: Room 207-208

04:00 PM - 04:45 PM

Towards a Community-collaborative Approach in Planning Federal Sites: The Inuvik Example (so far)

Room 207-208

Plans to Projects

Irv Marucelj

Senior Urban Planner, Department of National Defence

In June 2022, the Minister of National Defence announced a set of initiatives as part of NORAD and Continental Defence Modernization demanding a significant degree of land and facility development at key Northern sites. The Department of National Defence (DND) has launched parallel site planning efforts for these sites, noting not only DND requirements but also Government of Canada (GoC) policies supporting the multi-use of facilities by local partners and rightsholders. The very real vulnerabilities of remote northern communities and evolving climate and ground conditions pose challenges that need to be accounted for upfront in site planning. As a result, ...

Wednesday, Oct 25: Room 214

04:00 PM - 04:45 PM

Tuning Up: A Framework for Existing Building Commissioning

Room 214

Projects to Operations

Dominic Turgeon

Senior Engineer - Ingénieur principal, Natural Resources Canada - Ressources naturelles Canada

The presentation will focus on explaining Natural Resources Canada's program development as it relates to existing building commissioning (EBCx). It will demonstrate the widespread market interest in commissioning for its various benefits, whether it is reducing GHG emissions and utility costs, improving indoor air quality, adapting facility operations to the particularities of a hybrid workplace or to sustain the benefits from previously implemented energy/GHG reduction projects. Through an overview of the EBCx Framework, the opportunities and barriers to increasing the number of EBCx projects within the buildings sector, along with an update on several key actions currently underway, will be ...

Wednesday, Oct 25: Parliament Foyer

05:00 PM - 06:00 PM

Cocktail Reception presented by Colliers Tiree

Cocktail présenté par Colliers Tiree

Parliament Foyer

Thursday, Oct 26: Rideau Canal Atrium

08:00 AM - 05:00 PM

Check In/Registration

Enregistrement/Inscription

Rideau Canal Atrium

Thursday, Oct 26: Parliament Foyer

08:00 AM - 09:00 AM

Breakfast

Petit déjeuner

Parliament Foyer

Thursday, Oct 26: Canada Hall 1 & 2

09:00 AM - 10:00 AM

Opening Remarks Opening Plenary: ADM Panel

Remarques préliminaires Plénière d'ouverture : Panel ADM

Canada Hall 1 & 2

David Millar

Executive Director, Atlantic, Parks Canada

Linda Drainville

Rob Chambers

Assistant Deputy Minister (Infrastructure and Environment), Department of National Defence

How can real property practitioners balance the challenge of known unknowns as they are expected to yield certainty and support the principle of evidence based decision making? A key aspect of horizontal engagement is ensuring that finance and real property data shows the connections of real property investments with mandate outcomes. The panel will explore these challenges and the importance of using best available data and information to knowingly tell a story of necessary real property investments that successfully informs decisions.

Thursday, Oct 26: Parliament Foyer

10:00 AM - 10:30 AM

Break and Exhibit Hall w/ Refreshments

Pause et salle d'exposition avec rafraîchissements

Parliament Foyer

Thursday, Oct 26: Room 205-206

10:30 AM - 11:15 AM

Government of Canada Shared Spaces

Room 205-206

Policies to Strategies

Marianne Mainville

Gestionnaire cotravail GC, Public Services and Procurement Canada

Serge Legault

Manager, GCcworking NCoE, Public Services and Procurement Canada

Imagine if you could work for the Government of Canada from anywhere across this great country of ours. What if we had a OneGC approach to space and you could access GoC spaces, no matter where you live or which Department or Agency you work for? You could do your work in a secured environment that offers all the tools you need to do your job, and have opportunities to connect with GoC employees living the same experience as you!

Thursday, Oct 26: Room 213-215

10:30 AM - 11:15 AM

Sacrificing Culture in the Name of Strategy: A Case Study on Deferred Maintenance Portfolios and Militia Armouries

Room 213-215

Strategies to Plans

Christophe Rivet

Principal, Director of Strategies, EVOQ Strategies

Daniel Doran

Directeur, solutions secteur public - Director, Public Sector Solutions, Advisory, KPMG LLP / KPMG s.r.l.

Armouries play a pivotal role in the maintenance and preservation of Militia organizational culture, which, in turn, contribute to both recruiting and retention within these units. These two objectives are directly connected to the overall health of the unit and its ultimate level of operational effectiveness, if it is called upon to do so for any reason. Unlike in the Regular Force, it is not operational need that drives infrastructure planning, but organizational culture – because reservists join and remain in the Militia for fundamentally different reasons than their Regular Force colleagues. Militia armouries are not simply a backdrop to ...

Thursday, Oct 26: Room 207-208

10:30 AM - 11:15 AM

Treasury Board Submission - Cost, Time and Risk considerations

Room 207-208

Plans to Projects

Ryan Hendricks

Associate Director, Turner & Townsend

A joint industry/public service discussion of what were common features of best-in-class submissions involving leaders from PSPC, the Canadian Institute of Quantity Surveyors, and industry. This discussion will highlight which elements increase Treasury Board confidence in project submissions, discuss how to put those measures into practice, and how to employ those measures throughout the project life to maintain that confidence and support. This discussion will draw upon panelists' decades of experience in the public service, and the Canadian construction industry to provide real examples of meaningful performance change on large, complex, and important projects. Projects face increasing difficulty to gain ...

Thursday, Oct 26: Room 214

10:30 AM - 11:15 AM

Open BIM and ISO 19650 adoption at Public Services and Procurement Canada

Room 214

Projects to Operations

Dr. Erik Poirier

Digital Transformation Advisor, ETS/ BuildingSmart/ Public Services and Procurement Canada, Government of Canada

Sonia Zouari

Manager, SPAC/PSPC

PSPC BIM enabled real property digital transformation strategy; exemplifies the 2023-2026 Data Strategy for the Federal Public Service as it relates to Real Property. It aligns with global trends and adopts world's leading information standards towards integrated lifecycle information management of built assets. Delegates will familiarize themselves with: 📄 PSPC BIM Adoption strategy including vision, multi-year roadmap and implementation plan and how it responds to the sense of urgency to place "data and systems improvement at the forefront, [...] and making business intelligence and data analytics the backbone of Real Property management." 📄 The value proposition of aligning with the ...

Thursday, Oct 26: Canada Hall 1 & 2

11:30 AM - 12:30 PM

Inner Game: Lead into your Potential

Keynote Speaker

Canada Hall 1 & 2

Mark Gasparotto

To lead others effectively starts with leading yourself – that means knowing yourself, which takes hard work. The best leaders put in the reps to deliberately gain that self-awareness. As life-long learners, these highly successful people also develop other Inner Game competencies such as emotional intelligence, accountability, and resilience so they can lead through the complexity and chaos of the modern world. In the summer of 2006, the Taliban insurgency was becoming increasingly active and violent as they attempted to re-capture Kandahar City. These events led to Operation Medusa, Canada's largest combat operation since the Korean War and, at the ...

Thursday, Oct 26: Parliament Foyer

12:30 PM - 01:30 PM

Lunch

Déjeuner

Parliament Foyer

Thursday, Oct 26: Room 205-206

01:30 PM - 02:15 PM

Decarbonization, Digitization, and Diversity – EAM Journey

Décarbonation, numérisation, diversité = transformation de la gestion des actifs

Room 205-206

Policies to Strategies

Christophe Jenkins

Sustainability project manager, CIMA+

Vanessa Chau

Senior Director, CIMA+

Setting up a Corporate Asset Management Network is an extremely useful tool for the Asset Manager. It can be, however, a daunting task, involving definition of core objectives of the program, leverage of partnerships, and establishment of a framework and management plan. It also requires buy-in from the decision-makers such as elected officials (council) appointed officials (City Manager or CAO) and from various departments (e.g., finance and Public Works). Asset management should very much be viewed as an enterprise-wide (corporate) service. Typically, in case of larger organizations such as city of Toronto, Mississauga, and Brampton, this is certainly a huge ...

Thursday, Oct 26: Room 213-215

01:30 PM - 02:15 PM

Conservation Plans: The Roadmap for Heritage Asset Management

Room 213-215

Strategies to Plans

Christian Giansante

Cultural Heritage Specialist, Stantec Consulting Ltd.

Josiah Fogarty

Structural Engineer, Stantec Consulting Ltd.

Meaghan Rivard

Senior Cultural Heritage Specialist, Stantec Consulting Ltd.

The federal real property portfolio contains upwards of 1,500 assets identified as having heritage value or significance. These assets vary in size and type and include historic buildings, large industrial sites and commercial office assets. Each custodial department is responsible for the stewardship of heritage assets according to the Treasury Board Policy on the Management of Real Property, however many departments do not have in-house heritage specialists that can assist with long-term portfolio planning, including asset management, renewal, and disposal. Stantec has been involved with numerous clients at the municipal, provincial, and federal levels to assist in the planning processes ...

Thursday, Oct 26: Room 207-208

01:30 PM - 02:15 PM

Integrated Project Delivery in the North

Différentes méthodes de réalisation de projets dans le Nord

Room 207-208

Plans to Projects

Brandon Morris

Principal, Practice Leader - Buildings, Stantec Consulting Ltd.

Ryan Maher

National Manager, Real Property Development, Defence Construction Canada

In the wake of the COVID-19 pandemic, construction in Canada has become increasingly complex and costly. Disruptions to global material supply chains, and labour shortages has led to higher cost and schedule risk for contractors. In the North, this is compounded by limited competition, rarity of local skilled labour, and challenging logistics. The result is dramatically increased construction bid prices, schedule delays, and cost overruns on all projects. Integrated Project Delivery (IPD) is a construction delivery model that provide reduced schedule risk, improved price certainty, and collaborative decision making. This model seek to engage the Design and Construction teams much ...

Thursday, Oct 26: Room 214

01:30 PM - 02:15 PM

A Path Towards Low Carbon Operations and Resilience in DFO Small Craft Harbour Sites

Room 214

Projects to Operations

Nicholas Ebbs

Senior Sustainability Consultant, Stantec

Peter Howe

In support of the Department of Fisheries and Oceans (DFO) Canada's exploration of renewable energy initiatives, Stantec undertook a study to identify operational energy, cost, and GHG emissions reduction opportunities to reduce the amount of purchased grid electricity at three of its harbour authority (HA) locations throughout Newfoundland and Labrador. The three sites identified by DFO for further study are considered representative of low, medium, and high-power usage harbours. Both energy conservation measures (ECMs) and renewable generation opportunities were investigated. Proposed energy conservation measures include lighting upgrades, space heating controls, and plug load reduction strategies. Proposed renewable generation opportunities included ...

Thursday, Oct 26: Room 205-206

02:30 PM - 03:15 PM

DND's Asset Tiering Approach - A Tool to Enable Decision Making at the Portfolio Level

Room 205-206

Policies to Strategies

Carol-Ann Olney

Senior Advisor, Colliers Project Leaders

Chris Knowlton

COS DGPR, National Defence

John Dyer

Manager Portfolio Analysis, DRPPP/PA

Real property is at the heart of all DND activities. As a key enabler to military operations, the Defence Real Property portfolio is the land and infrastructure where the military trains, prepares for and conducts operations; provides safe and secure workplaces for personnel; creates the vast network of workshops and warehouses that maintains, readies, and stores our equipment; and houses military personnel and their families. To fulfill the constantly evolving operational requirements of Defence and broader Government of Canada objectives, the real property portfolio must also constantly transform. Much of the existing real property assets in DND's portfolio were not ...

Thursday, Oct 26: Room 213-215

02:30 PM - 03:15 PM

From Vision to Reality: How Masterplans Shape the Long-Term Success of National Defence Bases

Room 213-215

Strategies to Plans

Ana Stuermer

Chief Urban Planner, DRPPP/PP

GUILLAUME NOISEUX-LAUZÉ

Engineering Officer, DND

Master Real Property Development Plans (MRPDPs) are dynamic and comprehensive planning documents that hold the key to transform the future of National Defence sites. With a focus on translating vision into tangible results, these plans play a critical role in ensuring the long-term success and effectiveness of our bases. This session aims to shed light on the transformative power of masterplans in shaping the infrastructure landscape of National Defence. We will explore the scope, process, and crucial considerations involved in developing and implementing these plans, highlighting their direct impact on the success and operational efficiency of our bases. By examining a ...

Thursday, Oct 26: Room 207-208

02:30 PM - 03:15 PM

Navigating Change: Observations and Insights from Mid-Life Retrofit Projects

Vivre le changement : Observations et enseignements tirés de projets de modernisation à mi-parcours

Room 207-208

Plans to Projects

Derek Boroczki

Associate, Mechanical Engineer, Stantec Consulting Ltd.

Jeff Schroeder

Senior Principal Practice Lead, Stantec Consulting

Jule Benedict

A/Asset Manager, Public Services and Procurement Canada

Safaa Alzubaidi

Senior Project Manager, Public Services and Procurement Canada

Come join the discussion panel where three unique projects (totaling over 2.5 million sq ft) will be studied on a variety of topics including, project goals, measures to achieving sustainability targets, tenant coordination, and implementation planning. Overcoming unique challenges will be discussed as a way of sharing valuable lessons learned to pass along to the audience members. A question period will follow the panel review. The three projects to be discussed include: 25 St Clair Avenue – a rehabilitation project consolidating two 1950's buildings in Toronto where construction was completed in 2023. Place du Portage III – a renewal of the 1973-78 building ...

Thursday, Oct 26: Room 214

02:30 PM - 03:15 PM

Leveraging Smart Facilities Management Technology to Operationalize Sustainability

Room 214

Projects to Operations

Melissa Daly-Buajitti

Client Solutions Manager, CBRE Limited

Organizations around the world are growing increasingly focused on the role their real estate portfolios can play in enabling core business priorities – especially when it comes to delivering on Environmental, Social and Governance (ESG) commitments. In the case of entities that serve as the custodians of publicly-owned assets, these priorities extend beyond business and are intertwined with government-level policy directives. A common challenge in this space is moving from high-level strategy into the transformation of day-to-day business. In the face of ambitious greening mandates, how do we operationalize sustainability? Sustainability practices in the real property sector have historically centred on energy ...

Thursday, Oct 26: Parliament Foyer

03:15 PM - 03:45 PM

Break and Exhibit Hall w/ Refreshments

Pause et salle d'exposition avec rafraîchissements

Parliament Foyer

Thursday, Oct 26: Canada Hall 1 & 2

03:45 PM - 05:00 PM

Closing Plenary and Workshop Closing Remarks

Plénière de clôture et remarques de clôture de l'Atelier

Canada Hall 1 & 2

Jack Armstrong

Award-Winning Broadcaster | Toronto Raptors Game Analyst | TSN's Basketball Insider

Join us in welcoming Jack Armstrong, an award-winning broadcaster, Toronto Raptors Game Analyst, and TSN's Basketball Insider, to our event as a keynote speaker. With a career spanning over two decades in the basketball world, Jack Armstrong is a true legend in the field. Why should you attend this session? Because Jack Armstrong's insights into influence extend far beyond the basketball court. His experiences as a coach, broadcaster, and personality who has helped a nation fall in love with basketball have given him a unique perspective on how to harness the power of influence. In this session, Armstrong will share the secrets ...



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